Budget Review Officer's Report

November 2017

Today's report topics

- ABCUSA financials through September 2017
- Proposed distribution of UM for 2018
- Proposed budget for 2018

Year-to-date financials (9/30/17)

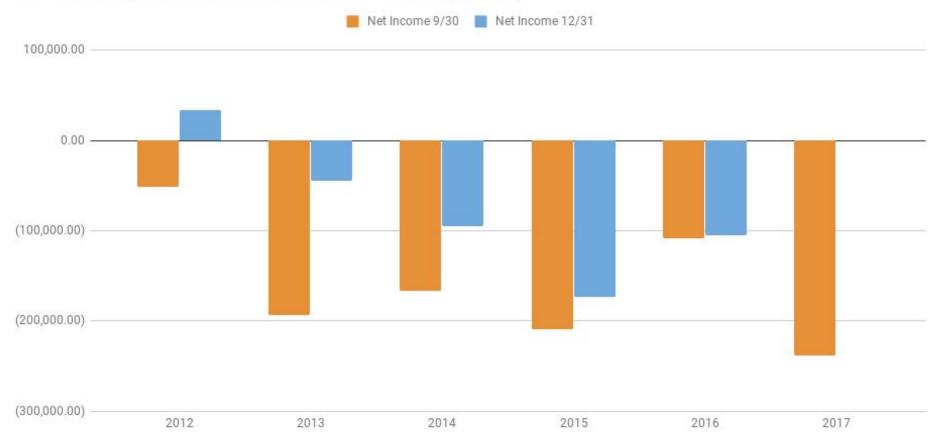
- Revenue is up \$532,000 from a year ago
- Revenue is \$237,000 less than budget
- Excluding the effect of the biennial:
 - Revenue is down \$274,000 (or 7.4%)
 - Revenue is 11.6% under budget

Year-to-date financials (9/30/17)

- Expenses are \$684,000 more than a year ago
- Expenses are \$123,000 over budget
- Excluding the biennial:
 - Expenses are down \$144,000 from last year
 - Expenses are 2.6% under budget

Year-to-date financials (9/30/17)

- Net loss of \$267,000, compared to
 - Budgeted year-to-date gain of \$93,000
 - Year ago net loss of \$114,000
- Excluding biennial:
 - Net loss of \$238,000, compared to
 - Budgeted year-to-date gain of \$115,000
 - Year ago net loss of \$109,000



Net Income (excluding biennial and non-operating items)

AMERICAN BAPTIST CHURCHES U.S.A.

2018 BUDGET

> BUDGET HIGHLIGHTS
 > AMERICAN BAPTIST MISSION SUPPORT
 ■ ESTIMATED INCOME
 > UNITED MISSION DISTRIBUTION
 > 2018 ABCUSA OPERATING BUDGET

American Baptist Churches U.S.A. American Baptist Mission Center Valley Forge, PA 19482-0851

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BGM Item 5Aiii: 2018 ABCUSA Budget (BGM EC Item 5C) Budget pending recommendation of Finance Committee

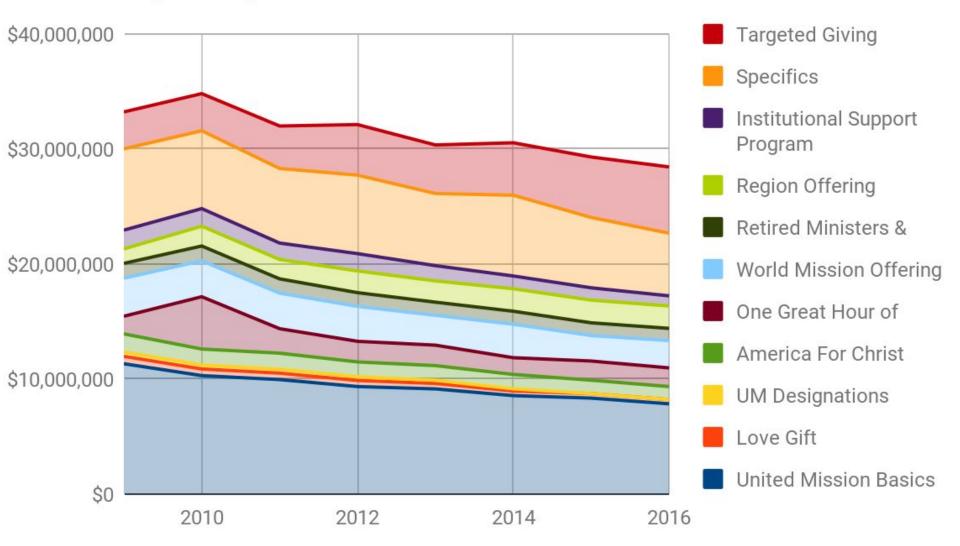
United Mission Trends

American Baptist Mission Support ESTIMATED INCOME

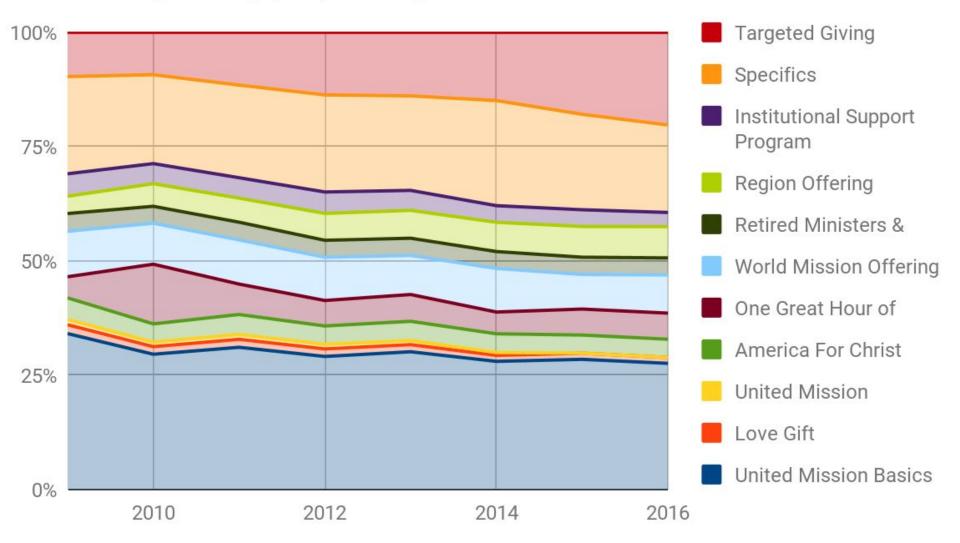
GIVING CATEGORY	2018 Projected	2017 APPRROVED	2016 Actual	2015 ACTUAL	2014 ACTUAL	2013 ACTUAL	2012 ACTUAL
Total United Mission	\$7,375,700	\$7,805,039	\$8,218,950	\$8,740,960	\$9,155,895	\$9,896,076	\$10,201,307
America for Christ	\$1,055,000	\$971,747	\$1,132,386	\$1,163,369	\$1,249,757	\$1,274,509	\$1,292,827
One Great Hour of Sharing	\$1,799,667	\$2,725,814	\$1,623,566	\$1,666,548	\$1,453,414	\$1,778,820	\$1,790,034
World Mission Offering	\$2,141,152	\$2,476,640	\$2,375,204	\$2,216,352	\$2,911,435	\$2,595,980	\$3,040,148
Retired Ministers & Missionaries Offering	\$1,006,533	\$1,106,985	\$1,059,444	\$1,105,147	\$1,128,257	\$1,141,296	\$1,188,712
Region Offering	\$2,064,104	\$2,372,030	\$1,947,116	\$1,972,161	\$1,952,676	\$1,849,662	\$1,888,694
Institutional Support	\$1,073,648	\$1,018,322	\$881,212	\$1,070,649	\$1,112,333	\$1,324,929	\$1,505,406
Specifics	\$5,703,676	\$6,030,546	\$5,443,040	\$6,120,087	\$7,020,575	\$6,273,309	\$6,822,875
Targeted Giving	\$5,505,688	\$4,788,331	\$5,761,837	\$5,249,538	\$4,557,082	\$4,217,883	\$4,393,144
TOTAL ABMS	\$27,725,168	\$29,295,454	\$28,442,755	\$29,304,811	\$30,541,424	\$30,352,464	\$32,123,147

Projected 2018 decrease in UM: 5.4% Actual 2017 decrease in UM: 7.3%

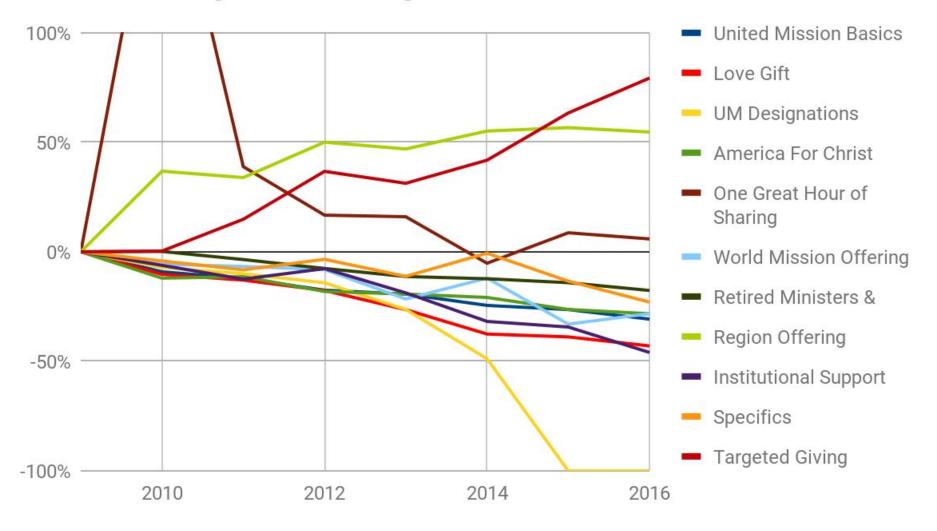
ABMS Giving History



ABMS Giving History (Proportions)



Cumulative change in ABMS categories since 2009



Proposed UM distribution for 2018

- Reviewed by ABCUSA Finance Committee
 - BGM Finance Committee plus
 - One representative from ABHMS
 - One representative from IM

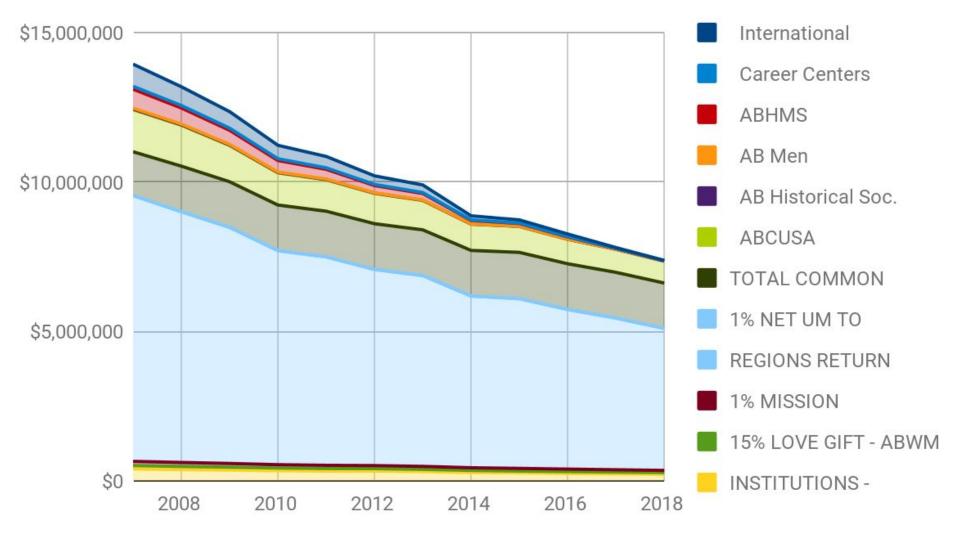
2018 United Mission Proposed Distribution

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American Baptist Churches Revenue Projections		-								
United Mission 2018 Estimated Distribution	2015 Actual	Percent Total Income	2016 Actual		2017 Estimated UM Allocation	Percent Total Income	2018 "Status Quo" UM Allocation	Percent Total Income	2018 Recommended UM Allocation	Percent Total Income
UNITED MISSION	8,740,960		8,218,950		7,805,039	-	7,375,700		7,375,700	-
z INSTITUTIONS - Kansas/ABCW	269,852	3.09%	265,965	3.24%	234,151	3.00%	221,000	3.00%	221,000	3.00%
3 UM Less Institutions	8,471,108	96.91%	7,952,985	96.76%	7,570,887	97.00%	7,154,700	97.00%	7,154,700	97.00%
15% LOVE GIFT - ABWM	59,021	0.68%	55,039	0.67%	58,500	0.75%	55,529	0.75%	55,529	0.75%
s UM Less Love Gift	8,412,087	96.24%	7,897,946	96.09%	7,512,387	96.25%	7,099,171	96.25%	7,099,171	96.25%
1% MISSION INITIATIVE FUND	87,410	1.00%	82,190	1.00%	78,250	1.00%	73,600	1.00%	73,600	1.00%
7 UM Less Mission Initiative Fund	8,324,677	95.24%	7,815,756	95.09%	7,434,137	95.25%	7,025,571	95.25%	7,025,571	95.25%
REGIONS RETURN PERCENTAGE	5,676,441	64.94%	5,314,984	64,67%	5,073,275	65.00%	4,750,000	64.40%	4,750,000	64.40%
UM Less Region Returns	2,648,236	30.30%	2,500,772	30.43%	2,360,862	30.25%	2,275,571	30.85%	2,275,571	30.85%
1% NET UM TO ABCUSA (EBA & ROC)	2,991	0.03%	1,455	0,02%	1,025	0.01%	1,023	0.01%	1,023	0.01%
UM Less 1% Net UM to ABCUSA	2,645,245	30.26%	2,499,317	30.41%	2,359,837	30.23%	2,274,548	30.84%	2,274,548	30.84%
COMMON SERVICES ABC Information Systems Amer, Bapt. Personnel Services Mission Resource Devl./Core Orientation to AB Life Representative Process	170,319 327,962 626,670 25,353 397,195	1.95% 3.75% 7.17% 0.29% 4.54%	623,179 25,322	2.06% 3.97% 7.58% 0.31% 4.82%	323,576 618,200 25,000	2.15% 4.15% 7.92% 0.32% 5.05%	168,006 323,576 618,200 25,000 394,083	2.28% 4.39% 8.38% 0.34% 5.34%	316,565 618,200 20,000	2.28% 4.29% 8.38% 0.27% 5.34%
TOTAL COMMON SERVICES	1,547,499	17.70%	1,540,346	18.74%	1,528,865	19.59%	1,528,865	20.73%	1,516,854	20.57%
UM Less Common Services	1,097,746	12.56%	958,971	11.67%	830,972	10.65%	745,683	10.11%	757,694	10.27%
GENERAL ABCUSA ABCUSA Operating Reserve	868,346	9.93% 0.00%	815,151	9.92% 0.00%	-	9.90% 0.00%				0.00%
22 TOTAL GENERAL	868,346	9,93%	815,151	9.92%	772,699	9.90%	730,194	9.90%	730,194	9.90%
UM Less General Ministries	229,400	2.62%	143,820	1.75%	58,273	0.75%	15,489	0.21%	27,500	0.37%
NATIONAL AB Historical Soc. AB Men ABHMS Career Centers	3,415 4,093 90,969 14,009	0.04% 0.05% 1.04% 0.16%	2,964 60,376 10,144	0.03% 0.04% 0.73% 0.12%	1,090 24,218 3,729	0.01% 0.01% 0.31% 0.05%	290 6,437 991	0.00% 0.09% 0.01%	2,500 10,000 2,500	0.14%
International Ministries TOTAL NATIONAL	106,401 218,887	1.22%	70,618 146,575	0.86%	28,327 58,273	0.36%	7,529			0.14% 0.3 군 %
	8,730,447			100.03%						

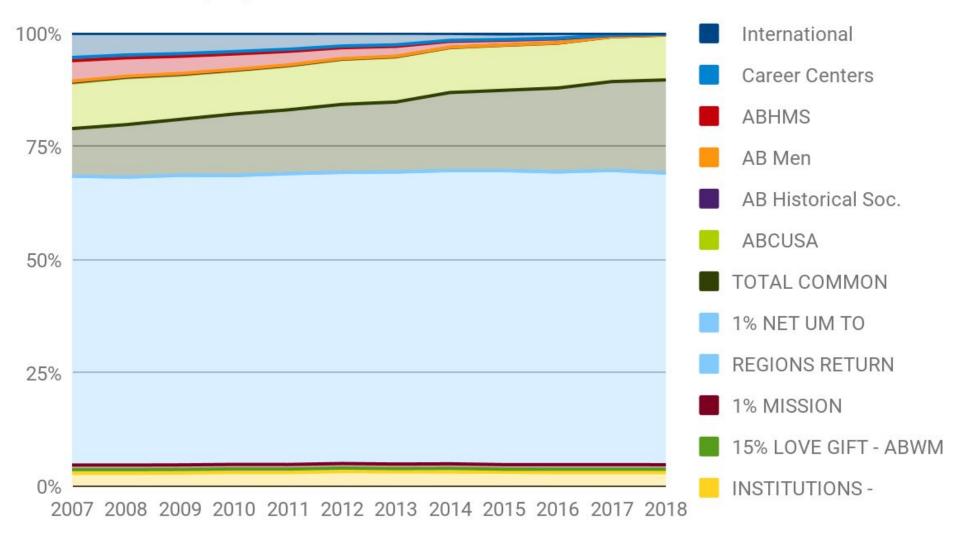
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8	1% MISSION INITIATIVE FUND	87,410	1.00%	82,190	1.00%	78,250	1.00%	73,600	1.00%	73,600	1.00%
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	REGIONS RETURN PERCENTAGE	5,676,441	64.94%	5,314,984	64.67%	5,073,275	65.00%	4,750,000	64,40%	4,750,000	64.40%
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10	1% NET UM TO ABCUSA (EBA & ROC)	2,991	0.03%	1,455	0,02%	1,025	0.01%	1,023	0.01%	1,023	0.01%
11	UM Less 1% Net UM to ABCUSA	2,645,245	30.26%	2,499,317	30.41%	2,359,837	30.23%	2,274,548	30.84%	2,274,548	30.84%
12	COMMON SERVICES										
13	ABC Information Systems	170,319	1.95%	169,537	2.06%	168,006	2.15%	168,006	2.28%	168,006	2.28%
14	Amer. Bapt. Personnel Services	327,962	3.75%	326,104	3.97%		4.15%	323,576	4.39%	A DEPARTMENT OF A DEPARTMENTA DEPARTMENT OF A DEPARTMENTA DEPARTA DEPA	4.29%
15	Mission Resource Devl./Core	626,670	7.17%	623,179	7.58%	618,200	7.92%	618,200	8.38%		8.38%
16	Orientation to AB Life Representative Process	25,353 397,195	0.29%	25,322 396,204	0.31%		0.32%	25,000 394,083	0.34%		0.27% 5.34%
17	Representative riocess	587,185	4.0470	390,204	4.02.76	384,003	5.05%	534,005	5.54 %		0.0470
18	TOTAL COMMON SERVICES	1,547,499	17.70%	1,540,346	18.74%	1,528,865	19.59%	1,528,865	20.73%	1,516,854	20.57%
10	UM Less Common Services	1,097,746	12.56%	958,971	11.67%	830,972	10.65%	745,683	10.11%	757,694	10.27%
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20	GENERAL								_		-
21	ABCUSA	868,346	9.93%	815,151	9.92%		9.90%	730,194	9.90%	730,194	9.90%
22	ABCUSA Operating Reserve TOTAL GENERAL	868,346	0.00%	815,151	0.00%	772,699	0.00%	730,194	9.90%	730,194	0.00%
		000,040	3,3370	010,101	0.0670	112,000	3.3070	100,104	5.50 /	100,100	3.00%
23	UM Less General Ministries	229,400	2.62%	143,820	1.75%	58,273	0.75%	15,489	0.21%	27,500	0.37%
									-		
24 25	AB Historical Soc.	3,415	0.04%	2,473	0.03%	909	0.01%	242	0.00%	2,500	0.03%
26	A8 Men	4,093	0.05%	2,964	0.04%		0.01%	290	0.00%	2	0.03%
27	ABHMS	90,969	1.04%	60,376	0.73%		0.31%	6,437	0.09%		0.14%
28	Career Centers	14,009	0.16%	10,144	0.12%	3,729	0.05%	991	0.01%	X	0.03%
29	International Ministries	106,401	1.22%	70,618	0.86%	28,327	0.36%	7,529	0.10%		0.14%
30	TOTAL NATIONAL	218,887	2.50%	146,575	1.78%	58,273	0.75%	15,489	0.21%		0.3₹% 100.00%
31		8,730,447	99.88%	8,221,705	100.03%	7,805,039	100.00%	7,375,700	100.00%	7,375,700	100.00%

UM distribution amounts



UM distribution proportions



UM Less 1% Net UM to ABCUSA	2,274,548	30.84%
COMMON SERVICES		
ABC Information Systems	168,006	2.28%
Amer. Bapt. Personnel Services	316,565	4.29
Mission Resource Devl./Core	618,200	8.38%
Orientation to AB Life	20,000	0.27
Representative Process	394,083	5.34%
TOTAL COMMON SERVICES	1,516,854	20.57%
UM Less Common Services	757,694	10.27%
GENERAL		
ABCUSA	730,194	9.90%
ABCUSA Operating Reserve	-	0.00%
TOTAL GENERAL	730,194	9.90%
UM Less General Ministries	27,500	0.37%
NATIONAL		
AB Historical Soc.	2,500	0.03%
A8 Men	2,500	0.03%
ABHMS	10,000	0.14%
Career Centers	2,500	0.03%
International Ministries	10,000	0.14%
TOTAL NATIONAL	27,508	5.35 W
	7,375,700	100.00%

Proposed UM distribution for 2018

- Recommendation from ABCUSA Finance Committee:
 - that BGM approve proposed UM distribution for 2018

Budget for 2018

- Based on 2018 UM distribution recommended by the ABCUSA Finance Committee
- UM provides approximately 36% of the ABCUSA budget
- A 4.5% draw from the Building Proceeds Endowment provides another 14% of the budget

Budget for 2018

- Includes salary increase of 1.9%
- Increase in medical costs of 13%
- Includes \$65,000 to relocate to new facility

Budget for 2018

- Recommendation from BGM Finance
 Committee:
 - Adopt the proposed 2018 Estimated Income and ABCUSA budget as presented